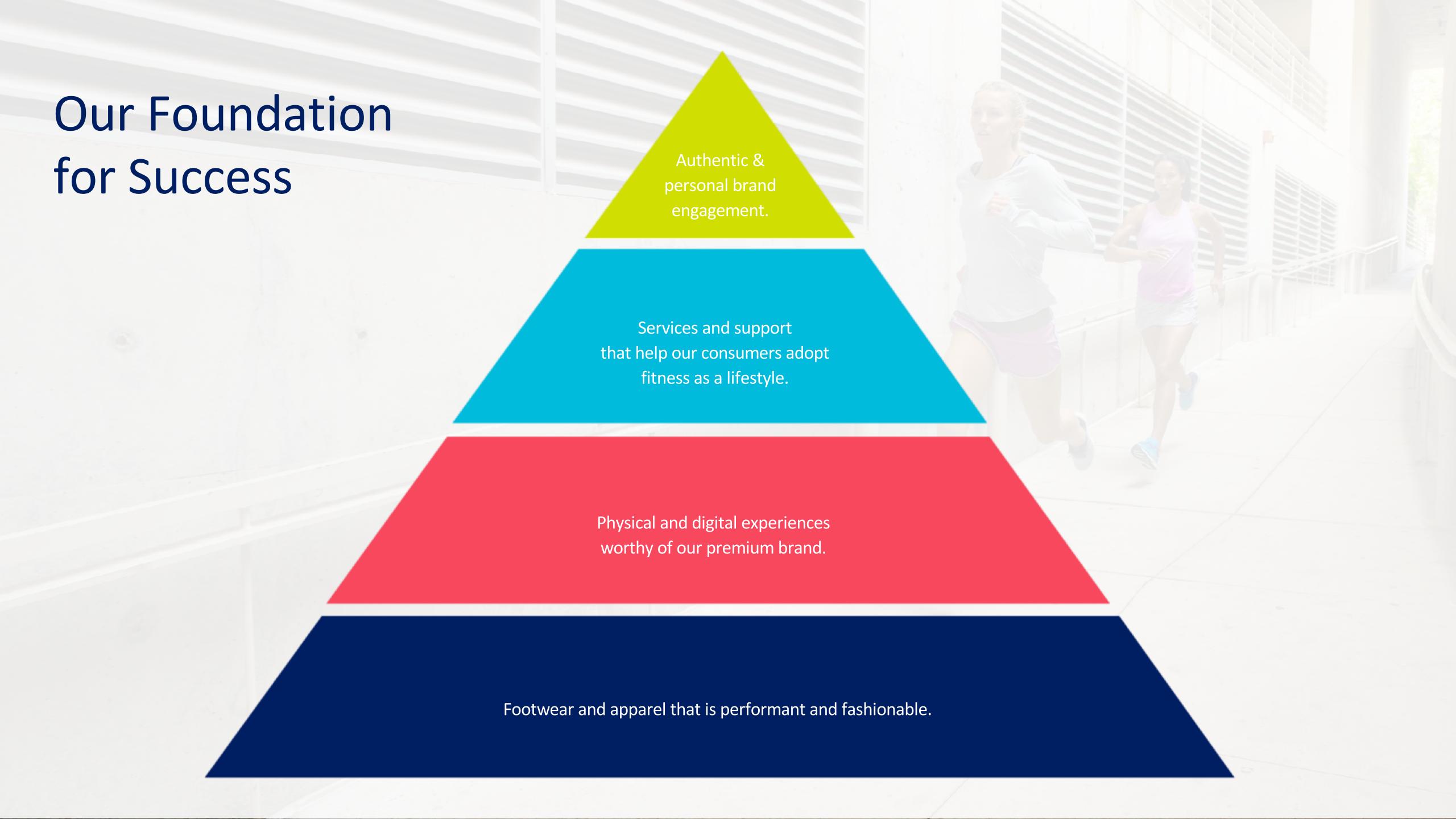
# ASICS Digital ASICS Digital ASICS Digital

ASICS Digital serves at the center of our company's digital transformation. Our team powers ASICS' entire digital consumer world—ASICS.com, One ASICS, ASICS Studio and Runkeeper. Leveraging modern technology, marketing, analytics, design thinking, and a high-tech startup culture, we improve our users' lives through fitness and make ASICS the most helpful fitness brand in the world.

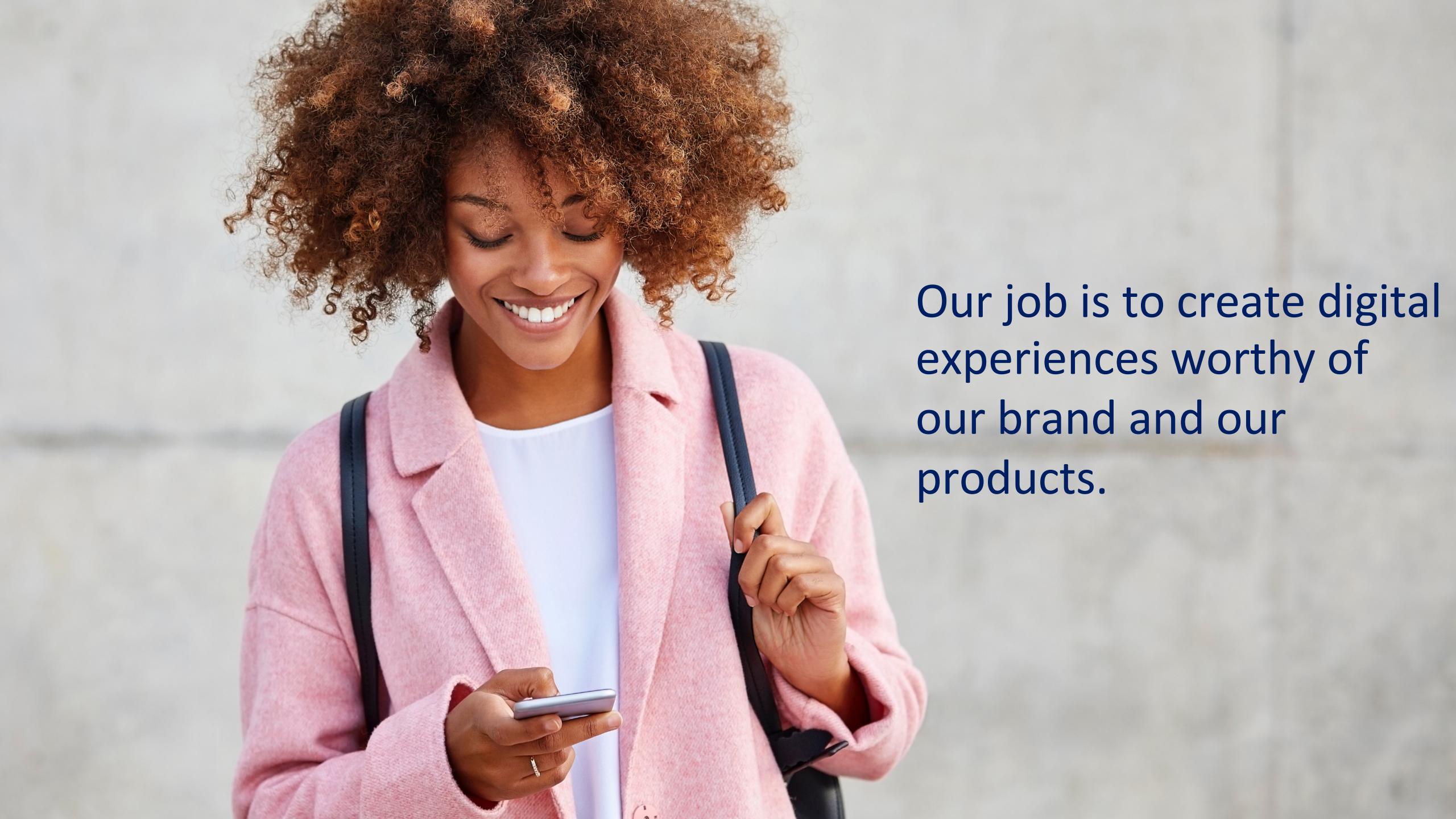














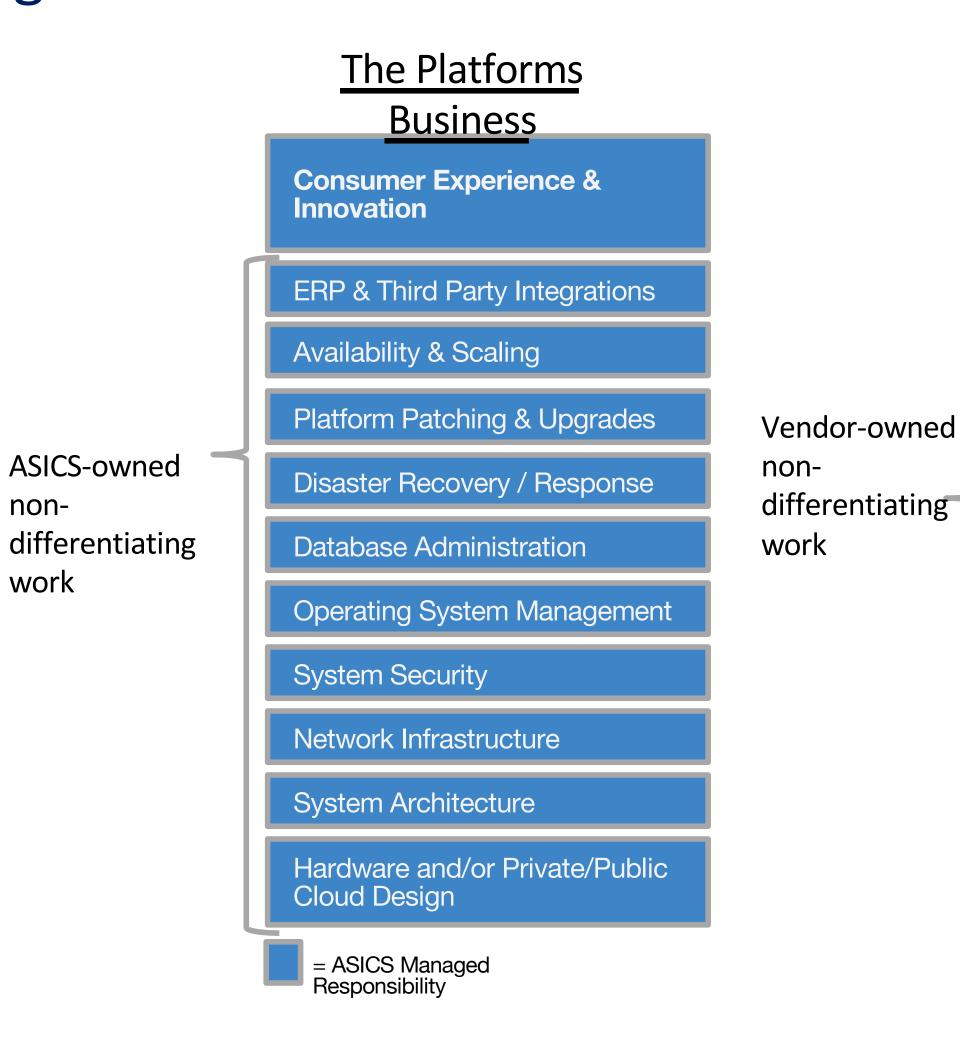


#### Start with the Hard Problems

#### December 2016 - We're in the wrong business!

- On Premise the purchase or lease of software where the client is the only retailer on the platform (ie. single tenant).
  - On Premise platform investment is limited by the economic value to the single business.

- 'Multi-tenant' a software-as-a-service arrangement where the vendor supports many clients with a set of shared services.
  - Multi-tenant platform investment is proportional to the total economic value of all businesses served.



# The Customer Experience Business

Consumer Experience & Innovation

**ERP & Third Party Integrations** 

Availability & Scaling

Platform Patching & Upgrades

Disaster Recovery / Response

Database Administration

Operating System Management

System Security

Network Infrastructure

System Architecture

Hardware and/or Private/Public Cloud Design

= Service Provider Responsibility

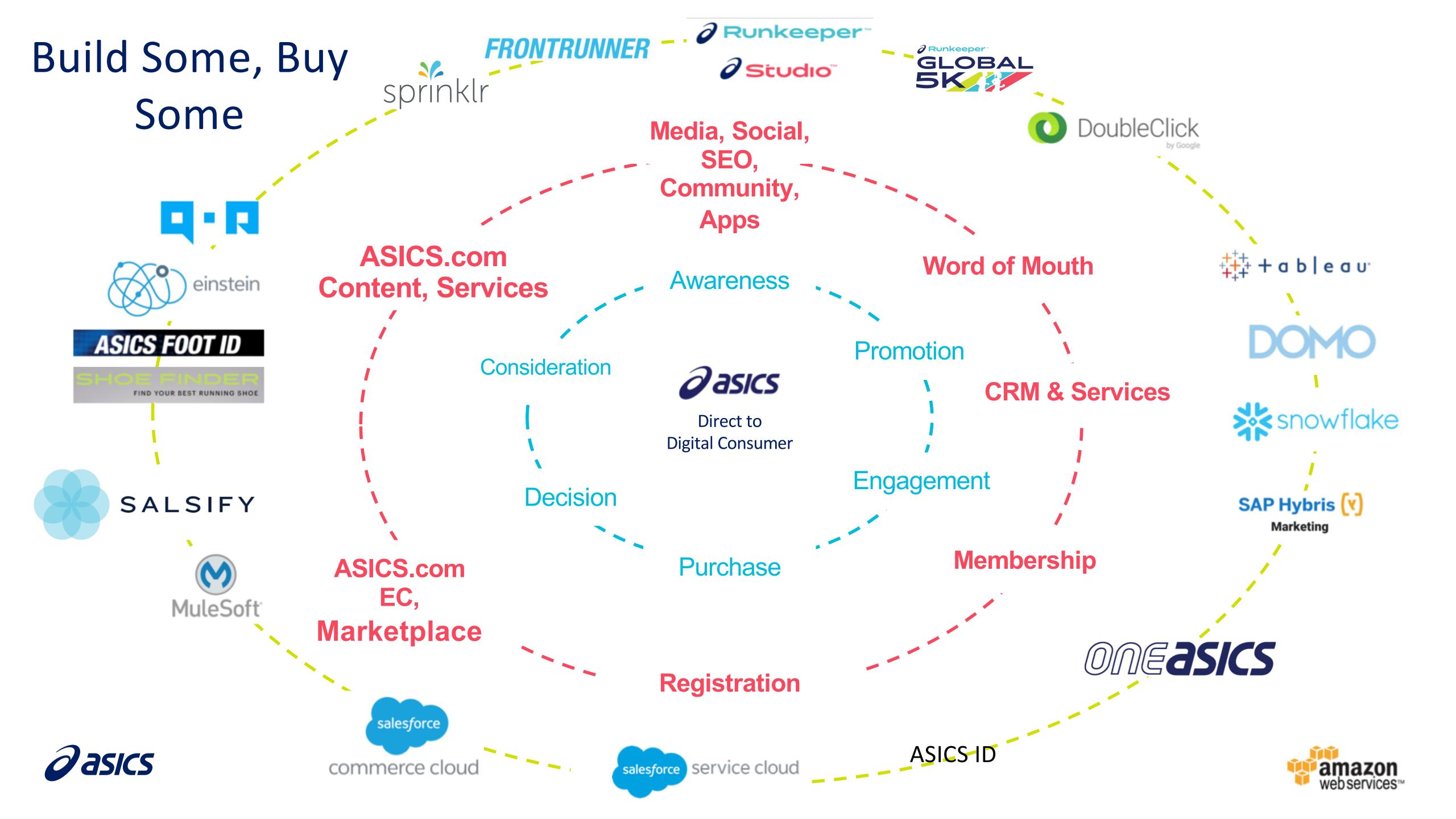
#### 1. Start with Our Customer and Our Job

Helping people to discover, adopt, and succeed in fitness.



### Identify Business, Content and Commerce Strategies





# Our Work in Progress

Fulfillment

DMP, Tag Management	Tealium, Blue Kai, Krux
Media Management	DoubleClick DBM, DCM, DFP, GA
Social	Sprinklr, TensorFlow, Comprehend
Content Management	QOR
Ecomerce	Salsify, Demandware / SFCC, Mulesoft, SF Einstein
Engagement	Hybris Marketing Cloud, SalesForce Marketing Cloud, Iterable
	Iterable

Service Cloud, SAP FMS

## Our Tech Philosophy

- One customer. One account. One view.
- Fewer platforms are better than more.
- Everything consumer moves to Cloud.
- If it's not a means of differentiation, outsource it.
- Avoid monoliths. Break dependencies. Embrace APIs.
- Short RFPs. Efficient pilots.
- Choose vendors based on future winners.

Assume no one in the organization understands what you are doing or why you are doing it.

